



# **Governance Update**

## **Project Management Maturity**

---

**Steven Kelleher**  
**Governance & Strategy**

**March 9, 2018**

# Purpose

---

- Provide an overview of project management maturity efforts currently in progress and planned next steps

# Agenda

---

- Past discussions
  - Initiation, prioritization, portfolio management
- Accomplishments
  - Project Management Advisory Committee (PMAC)
    - Goals/Topics (initial and future)
  - Capital project support staff
  - Framework development (drafting)
  - Standards development (drafting)
  - In-flight and enhancement project collection (initiating)
- Next steps

# Past Discussions

---

- **Initiation**
  - Simple and consistent process for requesting, logging and approving/rejecting project requests within and across agencies
- **Prioritization**
  - Use criteria to evaluate agency priorities
  - Use criteria to evaluate enterprise priorities
  - Define appropriate boards/steering committees (agency vs statewide)
- **Portfolio management**
  - Centralized management of one or more (current or requested) groupings of projects using standard project management tools

# Accomplishments

---

- Staffing Support (capital projects)
  - RFP defined (Nov-Dec 2017)
  - Contract approved (G&C – 2/7)
  - Senior Project Manager allocated (dedicated resource)
  - Anticipated future support and timing
    - 2 BSA's to be allocated (within 2-3 months)
    - Contract renewal – 2/2019

# Accomplishments

---

- Project Management Advisory Committee
  - Meetings (1/18, 3/5)
  - Goals
    - Discuss common challenges/collaborate on solutions)
    - Define/review action plans to address challenges
    - Recommend standards and formal efforts
    - Elevate agency maturity based on business needs
  - Suggestions
    - Basic common terminology/definitions
    - Simple processes that can evolve
    - Training/ Increase cross-agency sharing (tools, templates, processes)
  - PMAC Member (comments?)

# Accomplishments

---

- Project Framework (in draft)
  - Guiding project management structure/flows
- Document standards (in draft)
  - Starting with simple repository standards and naming conventions
- Project and enhancement requests gathering (in progress)
  - Work with PMAC members and Internal IT to begin gathering project portfolios and define ongoing management processes
- Training (planning)

# Next Steps

---

- High-Level Milestone review and approvals (PMAC group)
  - Framework/project phases (initiation, planning, monitoring and control, closing)
  - Training
- Current state – Portfolio gathering
- Formal project management framework review
- Project initiation phase process flow – definition and review



# Next Steps

---

- Gather and analyze existing agency practices
- Continue training (planning/documentation)
- Continued socialization of the framework, project phase processes and flows (when ready for review)
  - PMAC
  - IT Council

# Q&A and Feedback

---